Become a new kind of university that provides leadership and service to the Central Florida city-state and pursues new strengths by leveraging innovative partnerships, effective interdisciplinarity, and a culture of sustainability

Goal 1: Offer the best undergraduate education available in Florida.

Goal 2: Achieve international prominence in key programs of graduate study and research. Goal 3: Provide international focus to our curricula and research programs.

Goal 4: Become more inclusive and diverse.

Goal 5: Be America's leading partnership university.

Health Sciences and Multi-disciplinary Biosciences

STEM and **Emerging Technologies**

Access and Student Success

Sustainability

Innovation, Creativity, and Commercialization

Educated Citizenry

Produce an Educated Citizenry that has knowledge, analytical and application abilities, and a critical appreciation of:

Core values including integrity and ethics Diversity and inclusiveness

Mathematical fluency Arts and humanities **Economic fluency**

Civic engagement Global and cultural matters Scientific literacy Oral and written communication skills

Information fluency

Community Impact

Engage in strategies, practices and partnerships that positively affect the local, national, and global community and position UCF as an exemplary 21st century university by:

Commercial Impact

Modeling and Simulation Hospitality Profession Entertainment Profession Prek-16 Education Social Services Health Sciences

University-Wide Initiatives

Quality of Life Impact Economic Development Leadership Social Justice Mentoring Career Enhancement

Energy Independence and Natural Resources Conservation Volunteerism

Sustainability

Develop the intellectual, creative, and technical means to secure a prosperous and enduring future by:

Lifelong Development Programmatic Relevance Micro/Macro Environmental Competiveness SocioeconomicStrength

Recruit and graduate top quality, high achieving students Increase retention and graduation rates

Expand internationalization of education and research and creative activities

Actively increase the overall diversity of faculty, staff, and students

Strengthen the region's economic and social ecosystem

Strengthen culture of philanthropy and significantly increase endowment to fund strategic growth

Align and enrich outreach, cultural, and athletic programs to meet the needs of the central Florida city-state

Hire additional tenured and tenure-track faculty Enhance and expand professional development opportunities for faculty, staff and students

Strengthen faculty, staff and student recognition and award programs

Develop a 21st Century Library meeting the changing needs of students, faculty, and academic programs Establish preeminence in clinical practices Increase faculty and staff resource generation capacity Actively foster an inclusive and respectful campus environment

Undergraduate Excellence

Expand integration of core values and ethics into education and research Promote student engagement that infuses real-world experiences and community involvement into academic learning Enhance initiatives in STEM and other critical-need disciplines

Increase undergraduate student research participation Review and transform GEP for relevance to a 21st century society

Expand the establishment of learning communities

Expand and enhance cultural competency

Scholarly and Research Excellence

Attract and retain world class leaders in scholarship and research Invigorate on-campus professional dialogue by attracting and supporting visiting faculty scholars

Increase external research funding Increase number of patentable finding disclosures

Graduate and Professional Excellence

Expand initiatives to increase graduate student quality consistent with top tier universities

Enhance interdisciplinary research and academic programs Leverage proven fields of excellence and cultivate promising areas of growth