

**UCF ATHLETICS ASSOCIATION, INC.  
(A COMPONENT UNIT OF THE UNIVERSITY  
OF CENTRAL FLORIDA)**

**FINANCIAL STATEMENTS**

JUNE 30, 2020

**UCF ATHLETICS ASSOCIATION, INC.**  
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**JUNE 30, 2020**

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## INDEPENDENT AUDITOR'S REPORT

Board of Directors  
UCF Athletics Association, Inc.  
Orlando, Florida

### **Report on the Financial Statements**

We have audited the accompanying financial statements of the UCF Athletics Association, Inc. (the "Association"), a direct support organization and component unit of the University of Central Florida, as of and for the year ended June 30, 2020, and the related notes to the financial statements, which collectively comprise the Association's basic financial statements as listed in the table of contents.

### ***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

### ***Auditor's Responsibility***

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### ***Opinion***

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Association, as of June 30, 2020, and the changes in its financial position and its cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

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(Continued)

**Other Matter**

**Required Supplementary Information**

Accounting principles generally accepted in the United States of America require that management's discussion and analysis on pages 3-10 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

**Other Reporting Required by Government Auditing Standards**

In accordance with *Government Auditing Standards*, we have also issued our report dated February 11, 2021, on our consideration of the Association's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Association's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Association's internal control over financial reporting and compliance.

  
Crowe LLP

Tampa, Florida  
February 11, 2021

**UCF ATHLETICS ASSOCIATION, INC.**  
**MANAGEMENT'S DISCUSSION AND ANALYSIS**  
**JUNE 30, 2020**

**Introduction**

The UCF Athletics Association, Inc. (the Association), a not-for-profit corporation, is a Direct Support Organization (DSO) of the University of Central Florida (UCF).

The Association completed its third year of a strategic plan to cover a five-year period through 2021-22 and developed the following mission and vision statements, and core values:

**Mission Statement:** *To positively transform the lives of our students academically, athletically, and personally through a nationally competitive intercollegiate athletics program that enhances the reputation and visibility of the University.*

**Vision Statement:** *To be Florida's preeminent athletic program representing UCF and our community with distinction on the national stage as... "Orlando's Hometown Team"*

**Core Values:**

**STUDENT-ATHLETE SUCCESS**

In support of UCF's commitment to student success, we invest in our student-athletes as individuals and maintain an environment that encompasses their holistic development, empowering them to achieve their personal best in all facets of life.

**INTEGRITY**

In support of UCF's commitment to excellence, we maintain an unwavering commitment to the highest standards of character and sportsmanship in all we do.

**PARTNERSHIP**

In support of UCF's role as America's Partnership University, we are committed to fostering teamwork on campus and engaging the community through collaboration and mutually beneficial relationships.

**INCLUSION**

In support of UCF's commitment to inclusion, we embrace diversity and champion a welcoming and supportive environment for all members of our community.

**ACCOUNTABILITY**

In support of UCF's commitment to excellence, we set high standards, are reliable and hold ourselves responsible for our actions and results.

The success of the athletics programs can be attributed to many factors, which include its alliance with a great academic institution, outstanding coaches, extremely talented student-athletes, a strong recruiting base, state-of-the-art facilities, affiliation with a nationally competitive conference, tremendous University and community support, and an unequivocal commitment to each sport.

**UCF ATHLETICS ASSOCIATION, INC.**  
**MANAGEMENT'S DISCUSSION AND ANALYSIS**  
**JUNE 30, 2020**  
(Continued)

**Overview of the Financial Statements and Financial Analysis**

The Association is pleased to present its financial statements for the fiscal year ended June 30, 2020. This discussion and analysis are provided as an understanding of the Association's financial condition and operating activities for the year. The overview presented below highlights the significant financial activities that occurred during the year. This overview should be read in conjunction with the summaries of net position and revenues, expenses and changes in net position and our financial statements, which begin on page 11.

**Using the Financial Statements**

This report consists of a series of financial statements, prepared in accordance with the Governmental Accounting Standards Board (GASB) Statement No. 34, *Basic Financial Statements and Management's Discussion and Analysis – for State and Local Governments* and Statement No. 35, *Basic Financial Statements and Management's Discussion and Analysis – for Colleges and Universities*.

There are three financial statements presented: Statement of Net Position; Statement of Revenues, Expenses and Changes in Net Position; and Statement of Cash Flows. The Association's net position is one indicator of the improvement or erosion of its financial health. However, one must also consider the non-financial facts such as the overall academic and athletic success as part of the evaluation. This success is evidenced by the following:

- UCF completed its seventh season in the American Athletic Conference (the American) in 2019-20. With increased national exposure because of success in the American, UCF has and will continue to strengthen not only the profile and brand of the athletics programs, but the University as well.
- The football team accomplished a 28-game regular-season win streak (spanning over three seasons) on the way to a 10-3 mark in 2019 and a final #24 national ranking.
- The men's soccer squad advanced to the NCAA Sweet 16 (and winning the regular-season American Athletic Conference title) and the women's volleyball team won the AAC Tournament and advanced to the second round of the NCAA Championship. Baseball's record was 15-3 and stood #8 in the national RPI and softball's record was 21-5-1 and #7 in RPI before their seasons were cancelled due to the COVID pandemic.
- UCF is the only Division I athletics program in the country where all its "head-to-head" competition sports finished the season with a winning record for three straight years.
- The 2020 spring semester represented the 25<sup>th</sup> in a row in which UCF student-athletes compiled a cumulative GPA of 3.0 or higher.
- A record nine sports produced single-year APR scores of 1,000 in data announced by NCAA in spring 2020.

**UCF ATHLETICS ASSOCIATION, INC.**  
**MANAGEMENT'S DISCUSSION AND ANALYSIS**  
**JUNE 30, 2020**  
(Continued)

**Statement of Net Position**

The Statement of Net Position presents the assets, liabilities and net position of the Association as of the end of the fiscal year. The Statement of Net Position is a point-in-time financial statement. Its purpose is to present to the readers of the financial statements a fiscal snapshot of the Association. The Statement of Net Position is prepared using the economic resources measurement focus and the accrual basis of accounting, where revenues are recorded when they are earned and expenses are recognized when they are incurred.

From the data presented, readers of the Statement of Net Position are able to determine the assets available to continue the operations of the Association. They can determine how much the Association owes to vendors and lending institutions. Finally, the Statement of Net Position provides a picture of the net position and their availability for expenditure by the Association.

Net position is divided into three major categories. The first category, invested in capital assets, net of related debt, provides the Association's equity in property, plant and equipment. The second category is restricted net position, which consists of assets that have constraints placed upon their use either by external donors, grantors, creditors or through laws, regulations or constraints imposed by law through constitutional provisions or enabling legislation, reduced by any liabilities to be paid from these assets. The third category is unrestricted net position, which is available to the Association for any purpose.

	<b>Condensed Summary of Net Position</b>			
	<b>2020</b>	<b>2019</b>	<b>Variance</b>	
			<b>Amount</b>	<b>Percentage</b>
<b>Assets:</b>				
Current assets	\$ 3,908,901	\$ 4,912,909	\$ (1,004,008)	-20%
Non-current assets	33,821,267	23,831,786	9,989,481	42%
Total assets	37,730,168	28,744,695	8,985,473	31%
<b>Liabilities:</b>				
Current liabilities	6,653,456	9,496,688	(2,843,232)	-30%
Non-current liabilities	18,326,217	10,846,484	7,479,733	69%
Total liabilities	24,979,673	20,343,172	4,636,501	23%
<b>Net position:</b>				
Net investment in capital assets	19,896,267	18,176,787	1,719,480	9%
Restricted	4,387,079	2,241,732	2,145,347	96%
Unrestricted	(11,532,851)	(12,016,996)	484,145	4%
Total net position	\$ 12,750,495	\$ 8,401,523	\$ 4,348,972	52%

**UCF ATHLETICS ASSOCIATION, INC.**  
**MANAGEMENT'S DISCUSSION AND ANALYSIS**  
**JUNE 30, 2020**  
(Continued)

**Highlights:**

- Non-current assets include a softball stadium, practice facilities (indoor and outdoor) for football, a rowing center, nutrition center, and improvements to the track/soccer facility, the baseball stadium, practice facility for the UCF golf programs, and construction in progress for the Roth Athletic Center (RAC). The RAC will be a 37,000 square foot facility that will expand the current working spaces for football, add locker room space for men's and women's soccer, and will include offices for several coaches and administrative staff.
- Current liabilities include the following:
  - Approximately \$3 million from deferred football-related revenue.
  - \$1.5 million in principal owed in 2020-21 on various debt instruments.
- Non-current liabilities include the following:
  - Approximately \$12.5 million from a line of credit and construction loan to fund construction projects.
  - Approximately \$5.2 million for the remaining amount owed to the University from outstanding loans.
- Restricted net position includes approximately \$3.1 million restricted for capital projects and \$1.3 million restricted for various non-capital expenditures.
- Unrestricted net position is currently in a deficit state; however, UCFAA generated a \$0.5 million improvement over the past year. As our programs continue to be successful and with our growing alumni base, the deficit should ultimately be eliminated. Although revenue growth may not be as high in the short-term, the Conference will enter into a new television rights package beginning in 2020-21 that will increase the base distribution to UCF by 193%, and a growing alumni and market base should result in increased sponsorships, ticket sales, contributions, and suite/club sales from the new facilities that, in time, will put UCFAA in a stronger unrestricted financial position.

**Summary of Revenues, Expenses and Changes in Net Position**

The Statement of Revenues, Expenses and Changes in Net Position present the revenues and expenses incurred during the year. Revenues and expenses are reported as operating and non-operating. The GASB requires that state appropriations and other revenues, which are not payment for services, be classified as non-operating revenues. Likewise, interest on related debt is classified as a non-operating expense. Because these non-operating revenues, which include distributions from related parties, are budgeted to fund operating expenses, classifying them as non-operating can cause the reporting of an operating loss. Therefore, the Association believes that income after distributions (included in the non-operating revenues/expense section) provides the most appropriate measure of its financial results. The utilization of long-lived assets, referred to as Capital Assets, is reflected in the financial statements as depreciation, which amortizes the cost of an asset over its expected useful life.

Changes in total net position as presented on the Statement of Net Position are based on the activity presented in the Statement of Revenues, Expenses, and Changes in Net Position. The purpose of the statement is to present revenues received by the Association, operating and non-operating, and the expenses paid by the Association, operating and non-operating, and any other revenues, expenses, gains and losses received or spent by the Association.



**UCF ATHLETICS ASSOCIATION, INC.**  
**MANAGEMENT'S DISCUSSION AND ANALYSIS**  
**JUNE 30, 2020**  
(Continued)

In general, operating revenues are received for providing goods and services to our various customers and constituencies. Operating expenses are those expenses paid to acquire or produce goods and services provided in the return for the operating revenues, and to carry out the mission of the Association. Non-operating revenues are revenues received for which goods or services are not provided.

**Condensed Summary of Revenues, Expenses,  
and Changes in Net Position**

	2020	2019	Variance	
			Amount	Percentage
<b>Operating revenues:</b>				
Student fees	\$ 24,190,962	\$ 23,672,594	\$ 518,368	2%
Game tickets	5,962,812	6,728,686	(765,874)	-11%
Conference and NCAA distributions	4,538,152	8,497,568	(3,959,416)	-47%
Contributions from donors	7,680,269	7,812,122	(131,853)	-2%
Game guarantees	480,000	216,500	263,500	122%
Scholarship support	8,902,308	7,467,913	1,434,395	19%
Sponsorships	9,048,003	6,755,872	2,292,131	34%
Other operating revenues	875,008	926,086	(51,078)	-6%
<b>Total operating revenues</b>	<b>61,677,514</b>	<b>62,077,341</b>	<b>(399,827)</b>	<b>-1%</b>
<b>Operating expenses:</b>				
Salaries and benefits	22,108,092	20,125,758	1,982,334	10%
Scholarships	10,107,504	9,553,087	554,417	6%
Travel	4,727,205	7,408,689	(2,681,484)	-36%
Independent contractors/professional fees	7,680,026	7,250,074	429,952	6%
General and administrative	10,438,700	13,537,553	(3,098,853)	-23%
Other operating expenses	4,572,170	4,800,019	(227,849)	-5%
<b>Total operating expenses</b>	<b>59,633,697</b>	<b>62,675,180</b>	<b>(3,041,483)</b>	<b>-5%</b>
<b>Non-operating revenues (expenses):</b>				
Captial contributions	1,284,353	1,075,021	209,332	19%
Contributions from UCF and related entities	598,559	598,559	-	0%
Contributions from Stadium Corp (net)	710,899	697,143	13,756	2%
Distribution to UCF	-	(596,238)	596,238	-100%
Distributions from Convocation Corp	-	-	-	0%
Interest expense	(288,656)	(420,057)	131,401	31%
<b>Total non-operating revenues (expenses)</b>	<b>2,305,155</b>	<b>1,354,428</b>	<b>950,727</b>	<b>70%</b>
Increase (decrease) in net position	4,348,972	756,589	3,592,383	475%
Net position, beginning of year	8,401,523	7,644,934	756,589	10%
Net position, end of year	\$ 12,750,495	\$ 8,401,523	\$ 4,348,972	52%

**UCF ATHLETICS ASSOCIATION, INC.**  
**MANAGEMENT'S DISCUSSION AND ANALYSIS**  
**JUNE 30, 2020**  
(Continued)

**Highlights**

**Revenues:**

- Student athletic fees increased due to an increase in credit hours taken by students. The per-credit-hour rate did not increase for 2019-20.
- Conference and NCAA distributions decreased from the previous year due mostly to two factors: (1) the Conference's bowl payout was lower than the previous year when UCF participated in a New Year's Six bowl, and (2) due to the COVID pandemic, the 2020 NCAA men's basketball tournament was cancelled, thereby lost its revenue from the television rights for the event, which greatly impacted the year-end distribution to its members.
- Scholarship support increased due to more funds being allocated to the athletics program.
- Sponsorship revenue increased 34% this past year. With this being the fourth year UCF Athletics has had an "in-house" sales team, great strides have been accomplished in building strong corporate partnerships in the community.

**Expenses:**

- Salaries and benefits increased due to increasing staff with revenue generating responsibilities, market increases for coaches and staff, and bonus thresholds met for success throughout the athletics programs.
- Travel decreased 36% due to football travelling to a bowl game in Tampa versus the Fiesta Bowl in Arizona and the cancellation of spring sports starting in March due to the COVID pandemic.
- General and Administrative expenses decreased 23% due to higher expenses with playing in the Fiesta Bowl the previous year and the transition of the corporate sales unit from the University to UCFAA.
- The distribution to UCF of \$596,000 from 2018-19 was related to a video scoreboard purchase that was not owed in 2019-20.

**UCF ATHLETICS ASSOCIATION, INC.**  
**MANAGEMENT'S DISCUSSION AND ANALYSIS**  
**JUNE 30, 2020**  
(Continued)

**Statement of Cash Flows**

The final statement presented is the Statement of Cash Flows. The Statement of Cash Flows presents detailed information about the cash activity of the Association during the year. The statement is divided into five parts. The first part deals with operating cash flows and shows the net cash used in the operating activities of the Association. The second section reflects cash flows from noncapital financing purposes. The third section deals with cash flows from capital and related financing activities. This section deals with cash used for the acquisition and construction of capital and related items. The fourth section deals with cash flows from investing activities. The fifth section reconciles the net cash used in operating activities to the operating income reflected on the Statement of Revenues, Expenses, and Changes in Net Position.

	<b>Condensed Summary of Cash Flows</b>			
	<b>2020</b>	<b>2019</b>	<b>Variance</b>	
			<b>Amount</b>	<b>Percentage</b>
Cash flows from:				
Operating activities, net	\$ 3,594,689	\$ 959,185	\$ 2,635,504	275%
Noncapital financing activities, net	(1,620,049)	2,197,167	(3,817,216)	-174%
Capital and related financing activities, net	1,633,798	(3,464,307)	5,098,105	147%
Investing activities, net	-	-	-	0%
Net change in cash and cash equivalents	3,608,438	(307,955)	3,916,393	-1272%
Cash and cash equivalents, beginning of year	161,536	469,491	(307,955)	-66%
Cash and cash equivalents, end of year	<u>\$ 3,769,974</u>	<u>\$ 161,536</u>	<u>\$ 3,608,438</u>	<u>2234%</u>

- Cash flows from operating activities reflect a \$3. 0 million increase in receipts from sponsorships and \$4. 6 million decrease in payments to suppliers and others, offset by \$3. 5 million decrease in receipts from conference and NCAA distributions and \$1. 8 million increase in payments to employees.
- Cash flows from noncapital financing activities reflect a \$2. 2 million decrease in the outstanding operating line of credit compared to a \$1. 6 million increase in the prior year.
- Cash flows from capital and related financing activities reflect investments of approximately \$8. 4 million in capital improvements offset by an \$8. 5 million issuance of capital debt and \$1. 4 million of capital donations during 2019-20 compared to investments of \$2. 2 million with no associated debt the previous year. The investments in athletics are still being used to enhance the experience of our student-athletes, improve event experience for our fans, strengthen the UCF brand, and ultimately to generate more revenue for the Association.

**Capital Asset and Debt Administration**

The Association obtained a line of credit in the fall of 2004 with a local bank to fund certain capital projects.

At the end of the year, approximately \$5. 4 million was outstanding on the reducing balance revolving line of credit. Uses of the funds from the line of credit since the 2004-05 year were for the resurfacing of the women's track, a new softball stadium, a new Rowing Boat House, renovation to the soccer/track complex, adding seats to the baseball stadium, and a portion of the cost related to the construction of a golf practice facility.

**UCF ATHLETICS ASSOCIATION, INC.**  
**MANAGEMENT'S DISCUSSION AND ANALYSIS**  
**JUNE 30, 2020**  
(Continued)

In 2019-20, UCFAA obtained an \$8.5 million loan from a bank to construct the RAC, an approximately 37,000 square foot facility that will expand the meeting space utilized by the football program, locker room facilities for men's and women's soccer, and administrative offices. The loan has a term of five years at a fixed interest rate of 2%.

**Economic Outlook**

On July 1, 2013, UCFAA entered a new, and exciting, era when UCF became a member of the American Athletic Conference. With the projected increased revenue streams from this membership (television, sponsorships, ticket sales, etc.), a growing alumni base most of whom live in the Central Florida region, increased revenue from fundraising and corporate partnerships, and the national exposure the University will continue to receive, the deficit balance in unrestricted net position should continue to decline over time.

In December 2019, a novel strain of coronavirus surfaced in Wuhan, China, and has spread around the world, with resulting business and social disruption. The coronavirus was declared a Public Health Emergency of International Concern by the World Health Organization on January 30, 2020. It is expected to have an impact on the net results of operations in fiscal 2021. However, the extent to which the coronavirus will impact the Association's financial results will depend on future developments in the severity of and required response to the pandemic. The Association has taken steps to defer loan payments to the University and secure an additional line of credit to offset the impact of lost revenue.

This financial report is designed to provide a general overview of the Association's finances. Questions concerning any of the information provided in this report or request for additional financial information should be addressed to the Executive Associate Athletics Director/CFO, at 4465 Knights Victory Way, Orlando, FL 32816.

**UCF ATHLETICS ASSOCIATION, INC.**  
**STATEMENT OF NET POSITION**  
**JUNE 30, 2020**

**Assets**

**Current assets**

Cash and cash equivalents	\$ 1,016,832
Accounts receivable, net	2,061,621
Prepaid expenses and other current assets	485,726
Due from the University of Central Florida	41,909
Due from the UCF Foundation, Inc.	301,173
Due from the UCF Stadium Corporation	1,640
Total current assets	<u>3,908,901</u>

**Non-current assets**

Restricted cash and cash equivalents	2,753,142
Capital assets, net of accumulated depreciation	21,276,466
Capital assets not being depreciated	9,791,659
Total noncurrent assets	<u>33,821,267</u>
Total assets	<u>37,730,168</u>

**Liabilities**

**Current liabilities**

Current portion of construction note	1,156,000
Current portion of line of credit - promissory note	295,000
Current portion of compensated absences	106,123
Accounts payable and accrued expenses	935,958
Due to the University of Central Florida	142,385
Due to the UCF Stadium Corporation	436,157
Due to the UCF Convocation Corporation	111,319
Unearned revenue	3,050,015
Unearned sponsorships revenue	420,499
Total current liabilities	<u>6,653,456</u>

**Non-current liabilities**

Notes payable to the University of Central Florida	5,198,890
Construction note, less current portion	7,394,000
Line of credit - promissory note, less current portion	5,080,000
Compensated absences, less current portion	653,327
Total noncurrent liabilities	<u>18,326,217</u>
Total liabilities	<u>24,979,673</u>

**Net position**

Net investment in capital assets	19,896,267
Restricted for:	
Capital projects	3,092,283
Specific sports' activities	1,294,796
Unrestricted	<u>(11,532,851)</u>
Total net position	<u>\$ 12,750,495</u>

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The accompanying notes to financial statements are an integral part of this statement.

**UCF ATHLETICS ASSOCIATION, INC.**  
**STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION**  
**FOR THE YEAR ENDED JUNE 30, 2020**

<b>Operating revenues</b>	
Student athletic fees	\$ 24,190,962
Contributions	7,680,269
Conference and NCAA distributions	4,538,152
Game tickets	5,962,812
Scholarship support	8,902,308
Sponsorships and royalties	9,048,003
Game guarantees	480,000
Other	875,008
Total operating revenues	61,677,514
<b>Operating expenses</b>	
Salaries and benefits	22,108,092
Scholarships	10,107,504
Independent contractors	7,680,026
Athletic supplies and subsistence	5,055,347
Travel	4,727,205
Rents and leases	1,691,685
Game guarantees	1,197,476
Depreciation	1,183,772
Other general and administrative	1,621,001
Utilities	1,003,427
Office	985,716
Insurance	772,843
Repairs and maintenance	647,997
Telephone	480,984
University overhead	100,000
Printing	246,821
Other sports team	23,801
Total operating expenses	59,633,697
<b>Operating income</b>	<b>2,043,817</b>
<b>Nonoperating revenues (expenses)</b>	
Capital contributions	1,284,353
Contributions from the University of Central Florida - Gender Equity Allocation	598,559
Distributions to UCF Stadium Corporation	(7,570,535)
Distributions from UCF Stadium Corporation	8,281,434
Interest expense	(288,656)
Total nonoperating revenues (expenses)	2,305,155
<b>Increase in net position</b>	<b>4,348,972</b>
<b>Net position, beginning of year</b>	<b>8,401,523</b>
<b>Net position, end of year</b>	<b>\$ 12,750,495</b>

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The accompanying notes to financial statements are an integral part of this statement.

**UCF ATHLETICS ASSOCIATION, INC.  
STATEMENT OF CASH FLOWS  
FOR THE YEAR ENDED JUNE 30, 2020**

<b>Cash flows from operating activities</b>	
Receipts from student athletic fees	\$ 24,032,832
Receipts from contributions	7,554,260
Receipts from ticket sales	6,093,938
Receipts from sponsorships	9,517,824
Receipts from conference and NCAA distributions	5,000,234
Other receipts	1,783,064
Payments to suppliers and others	(27,133,199)
Payments to employees	(22,049,068)
Payments for scholarships	(1,205,196)
Net cash provided by operating activities	<u>3,594,689</u>
<b>Cash flows from noncapital financing activities</b>	
Decrease in line of credit	(2,218,608)
Receipts from the University of Central Florida - Gender Equity Allocation	598,559
Net cash used in noncapital financing activities	<u>(1,620,049)</u>
<b>Cash flows from capital and related financing activities</b>	
Distributions to UCF Stadium Corporation	(7,373,186)
Distributions from UCF Stadium Corporation	8,711,266
Contributions for capital projects	1,396,588
Purchases of capital assets	(8,420,112)
Proceeds from debt issuance	8,550,000
Principal and interest payments on debt obligations	(1,183,249)
Cost of debt issuance	(47,509)
Net cash provided by capital and related financing activities	<u>1,633,798</u>
<b>Net increase in cash and cash equivalents</b>	<u>3,608,438</u>
<b>Cash and cash equivalents, beginning of year</b>	<u>161,536</u>
<b>Cash and cash equivalents, end of year</b>	<u>\$ 3,769,974</u>
<b>Reconciliation of operating income to net cash provided by operating activities:</b>	
Operating income	\$ 2,043,817
Adjustments to reconcile operating income to net cash provided by operating activities:	
Depreciation	1,183,772
Changes in assets and liabilities:	
Accounts receivable, net	1,035,903
Prepaid expenses and other current assets	146,244
Accounts payable and accrued expenses	(1,233,301)
Unearned revenue	(27,983)
Unearned sponsorships revenue	420,499
Compensated absences	59,024
Due from/ to the University of Central Florida	127,518
Due from UCF Foundation, Inc.	(126,009)
Due from/ to UCF Stadium Corporation	(179,819)
Due from/ to UCF Convocation Corporation	145,024
Net cash provided by operating activities	<u>\$ 3,594,689</u>

The accompanying notes to financial statements are an integral part of this statement.

**UCF ATHLETICS ASSOCIATION, INC.**  
**NOTES TO FINANCIAL STATEMENTS**  
**JUNE 30, 2020**

(1) **Summary of Significant Accounting Policies:**

The following is a summary of the more significant accounting policies and practices of the UCF Athletics Association, Inc. (the Association), which affect significant elements of the accompanying financial statements:

(a) **Reporting entity**—The UCF Athletics Association, Inc. is a not-for-profit entity, which began operations July 1, 2003, organized for the purpose of conducting various intercollegiate athletics programs for and on behalf of the University of Central Florida (the University). As a direct support organization and component unit of the University, the Association operates for the service and convenience of the University.

(b) **Measurement focus, basis of accounting, and financial statement presentation**—The financial statements of the Association have been prepared using the economic resources measurement focus and the accrual basis of accounting. Accordingly, all assets and liabilities (whether current or noncurrent) are included on the Statement of Net Position. The Statement of Revenues, Expenses and Changes in Net Position presents increases (revenues) and decreases (expenses) in total net position. Under the accrual basis of accounting, revenues are recognized in the period in which they are earned while expenses are recognized in the period in which the liability is incurred.

The Association distinguishes operating revenues and expenses from nonoperating items. Operating revenues and expenses for the Association are those that result from the operation of the University's intercollegiate athletic programs. It also includes all revenue and expenses not related to capital and related financing, noncapital financing, or investing activities. As required by GASB Statement No. 34, *Basic Financial Statements and Management's Discussion and Analysis – for State and Local Governments*, contributions from the University and other direct support organizations, and contributions to the University and other direct support organizations of the University are not considered operating revenues or expenses and are reported as nonoperating revenues and expenses in the accompanying Statements of Revenues, Expenses, and Changes in Net Position.

(c) **Cash and cash equivalents**—Cash and cash equivalents include cash in banks, pooled cash held with the University, and money market funds available for immediate use. The amounts reported as cash and cash equivalents include cash on hand, cash in bank demand accounts, and money market funds. Cash and cash equivalents that are externally restricted to make debt service payments, or to purchase or construct capital or other restricted assets, are classified as restricted and reported as Non-current assets.

*Custodial Credit Risk:* Custodial credit risk is the risk that in the event of a bank failure, the Association's deposits may not be returned. The Association does not have a deposit policy for custodial credit risk, although all demand deposits with banks are federally insured up to FDIC limits. As of June 30, 2020, no part of the Association's bank balance or pooled cash held with the University was exposed to custodial credit risk as uninsured and uncollateralized.

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(Continued)



**UCF ATHLETICS ASSOCIATION, INC.**  
**NOTES TO FINANCIAL STATEMENTS**  
**JUNE 30, 2020**

(1) **Summary of Significant Accounting Policies:** (Continued)

(d) **Accounts receivable**—Accounts receivable are stated at the amount management expects to collect from balances at year-end. Based on management’s assessment of the credit history with organizations having outstanding balances and current relationships with them, it has concluded that realization losses on balances outstanding at year-end should be immaterial. Bad debt expense for the year ended June 30, 2020, was \$217,873 and the allowance for doubtful accounts at June 30, 2020, was \$143,373. The Association has no policy requiring collateral or other security to support its accounts receivable.

(e) **Capital assets**—Capital assets with initial, individual costs that equal or exceed \$5,000 and have estimated useful lives of over one year are recorded as capital assets. Capital assets are recorded at historical cost or estimated historical cost if purchased or constructed. Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets is included as part of the capitalized value of the assets constructed. Capital assets are depreciated using the straight-line method over their estimated useful lives, which range from 3 years to 39 years.

(f) **Income taxes**—The Association is generally exempt from Federal income taxes under the provisions of Section 501(c)(3) of the Internal Revenue Code.

The Association files tax returns in the U. S. federal jurisdiction. The Association’s tax returns for the past three years are subject to examination by tax authorities, and may change upon examination.

The Association has reviewed and evaluated the relevant technical merits of each of its tax positions in accordance with accounting principles generally accepted in the United States of America for accounting for uncertainty in income taxes, and determined that there are no uncertain tax positions that would have a material impact on the financial statements of the Association.

(g) **Athletic fees**—The University charges an athletic fee to students each semester based on credit hours enrolled. Athletic fees for semesters which cross fiscal years are recognized during the year in which the semester is predominantly conducted. Athletic fees entitle students to attend all sporting events free of charge. The Association records athletic fees as operating revenues. Approximately 38% of total operating and non-operating revenues, net of distributions to UCF Stadium Corporation were derived from athletic fees during the year ended June 30, 2020.

(h) **Sales taxes retained**—In accordance with Chapter 1006, Section 71 of the Florida Statutes, the Association retains an amount equal to sales taxes collected from ticket sales to athletic events for use in the support of women’s athletic programs.

(i) **Unearned revenue**—Unearned revenue consists of advance sales of athletic event tickets. Ticket revenue is recognized in the period the athletic event occurs.

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(Continued)

**UCF ATHLETICS ASSOCIATION, INC.**  
**NOTES TO FINANCIAL STATEMENTS**  
**JUNE 30, 2020**

(1) **Summary of Significant Accounting Policies:** (Continued)

(j) **Compensated absences**—State employees that work for the Association earn the right to be compensated during absences for annual leave (vacation) and sick leave pursuant to Section 6C-5.920 Florida Administrative Code and pursuant to bargaining agreements between the Board of Regents and the United Faculty of Florida. Employees hired after July 1, 2003, are employees of the Association and earn the right to be compensated during absences for annual leave (coaches and staff with similar duties as coaches are excluded) and sick leave pursuant to the Association’s policies and procedures. Leave earned is accrued to the credit of the employee and records are kept on each employee’s unpaid (unused) leave balance. The Association has recorded an accrual for the liability for the employee’s right to receive compensation for future absences.

(k) **Net position**—Net position is classified and displayed in three components:

- Net investment in capital assets – consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any debt that is attributable to those assets.
- Restricted – consists of assets that have constraints placed upon their use either by external donors, grantors, or creditors or through laws, regulations or constraints imposed by law through constitutional provisions or enabling legislation, reduced by any liabilities to be paid from these assets.
- Unrestricted – consists of net position that does not meet the definition of “restricted” or “net investment in capital assets.”

When both restricted and unrestricted net position is available for use, it is the Association’s policy to use restricted resources first, then unrestricted resources as they are needed.

Net investment in capital assets	\$ 19,896,267
Restricted	4,387,079
Unrestricted	<u>(11,532,851)</u>
	<u>\$ 12,750,495</u>

Of the amount shown as restricted above, approximately \$3.1 million is restricted for capital projects and the remaining amount is donor restricted for various non-capital expenditures.

(l) **Use of estimates**—The preparation of financial statements in conformity with accounting assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

(m) **Reclassification**—Certain amounts in the prior year financial statements may have been reclassified to conform to the current year presentation. Such reclassifications had no impact on the previously reported net position.

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(Continued)

**UCF ATHLETICS ASSOCIATION, INC.  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2020**

**(2) Accounts Receivable:**

Accounts receivable as of June 30, 2020, were as follows:

University of Central Florida – student athletic fees	\$ 1,710,423
Sponsorships	431,253
Other	63,318
Allowance for doubtful accounts	(143,373)
	<u>\$ 2,061,621</u>

**(3) Capital Assets:**

Capital asset activity for the year ended June 30, 2020, was as follows:

	<u>Beginning Balance</u>	<u>Additions</u>	<u>Disposals</u>	<u>Capitalized</u>	<u>Ending Balance</u>
Capital assets not being depreciated:					
Land	\$ 700,272	\$ -	\$ -	\$ -	\$ 700,272
Construction in progress	3,062,647	6,619,823	-	(591,083)	9,091,387
Total capital assets not being depreciated	<u>3,762,919</u>	<u>6,619,823</u>	<u>-</u>	<u>(591,083)</u>	<u>9,791,659</u>
Capital assets being depreciated:					
Furniture and equipment	5,286,190	83,066	-	-	5,369,256
Facilities	21,069,232	311,345	-	-	21,380,577
Leasehold improvements	5,508,026	1,405,878	-	591,083	7,504,987
Total capital assets being depreciated	<u>31,863,448</u>	<u>1,800,289</u>	<u>-</u>	<u>591,083</u>	<u>34,254,820</u>
Accumulated depreciation:					
Furniture and equipment	(4,462,579)	(227,882)	-	-	(4,690,461)
Facilities	(6,580,130)	(608,344)	-	-	(7,188,474)
Leasehold improvements	(751,873)	(347,546)	-	-	(1,099,419)
Total accumulated depreciation	<u>(11,794,582)</u>	<u>(1,183,772)</u>	<u>-</u>	<u>-</u>	<u>(12,978,354)</u>
Capital assets, net	<u>\$ 23,831,785</u>	<u>\$ 7,236,340</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 31,068,125</u>

(Continued)

**UCF ATHLETICS ASSOCIATION, INC.**  
**NOTES TO FINANCIAL STATEMENTS**  
**JUNE 30, 2020**

**(4) Long-Term Obligations:**

Long-term liability activity for the year ended June 30, 2020, was as follows:

	<u>Beginning Balance</u>	<u>Additions</u>	<u>Reductions</u>	<u>Ending Balance</u>	<u>Due Within One Year</u>
Notes payable (direct borrowings):					
Note payable to the University	\$ 5,813,484	\$ -	\$ (614,594)	\$ 5,198,890	\$ -
Line of credit – promissory note	5,654,999	-	(279,999)	5,375,000	295,000
Construction note	-	8,550,000	-	8,550,000	1,156,000
Total notes payable (direct borrowings)	11,468,483	8,550,000	(894,593)	19,123,890	1,451,000
Compensated absences	700,426	141,275	(82,251)	759,450	106,123
Totals	<u>\$ 12,168,909</u>	<u>\$ 8,691,275</u>	<u>\$ (976,844)</u>	<u>\$ 19,883,340</u>	<u>\$ 1,557,123</u>

The Association currently has a note payable to the University. Interest on the note payable accrues at a floating rate per annum equal to the SPIA rate of return as of the prior fiscal year, which was 2.32% for the year ended June 30, 2020. The loan had a maturity date in 2025 but subsequent to year end the note was restructured and now matures in 2027. In the event of default, after 30 days the entire principal sum and accrued interest becomes due at the option of the University and the interest rate shall increase to the highest rate allowable under Florida law. The note is not subject to any acceleration clauses.

The Association previously had a line of credit with a local bank to fund certain capital projects. During 2015, the line of credit was modified to disallow additional borrowings and repay the outstanding balance as a line of credit promissory note by June 2033 under a specified repayment schedule. The repayment schedule below assumes the agreement is renewed annually. If the agreement is not renewed annually, however, the entire balance will be due in full at that time. At June 30, 2020 the amount outstanding on the note was \$5,375,000. The line carried an interest rate of 67% of LIBOR plus 1.34% (1.45% at June 30, 2020). In July 2020 the Association renewed the agreement until July 2033, which carries interest at 79% of LIBOR (not to fall below 0.75% as of any date) plus 1.34% (1.93% at renewal) and is secured by an amount not to exceed 5% of the prior year's collection of student athletic fees and conference payments from the American Athletic Conference. In the event of default, the Lender may declare the loan and all obligations to be fully due and payable in their aggregate amount, together with accrued interest and all prepayment premiums, fees, and charges. The note is subject to acceleration if the lender reasonably deems itself insecure for any reason.

In June 2019, the Association renewed an operating line of credit agreement with a local bank for \$5,000,000. The line carries an interest rate of LIBOR plus 2.00% (2.17% at June 30, 2020). The line is secured by all contract royalties under multimedia rights agreements as well as all NCAA grant-in-aid and sports sponsorship distributions. At June 30, 2020, there was \$0 outstanding, leaving \$5,000,000 available on the operating line of credit.

On October 2, 2019 the Association entered into a direct borrowing loan from a financial institution in the amount of \$8,550,000 to complete the buildout of phase two of the Roth Athletics Center located on the UCF campus. Principal payments are required by September 1st each year to reduce the loan balance to an agreed-upon amount negotiated annually. Interest on the loan is payable semi-annually at a fixed interest rate of 2%. The loan matures September 1, 2024 and is secured by certain pledged revenues of the Association.

(Continued)

**UCF ATHLETICS ASSOCIATION, INC.**  
**NOTES TO FINANCIAL STATEMENTS**  
**JUNE 30, 2020**

(4) **Long-Term Obligations:** (Continued)

The following is a schedule of future principal and interest payments for the loans outstanding as of June 30, 2020:

<u>Year Ending June 30,</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2021	\$ 1,451,000	\$ 252,501	\$ 1,703,501
2022	2,307,000	210,137	2,517,137
2023	3,844,079	332,189	4,176,268
2024	2,884,756	254,814	3,139,570
2025	2,725,000	190,785	2,915,785
2026-2030	4,067,055	351,299	4,418,354
2031-2034	1,845,000	65,788	1,910,788
Total	<u>\$ 19,123,890</u>	<u>\$ 1,657,513</u>	<u>\$ 20,781,403</u>

Interest expense for the years ended June 30, 2020 and 2019, was \$288,656 and \$420,057, respectively.

(5) **Related Party Transactions:**

The Association is assessed an annual overhead charge by the University of \$100,000 for utilization of facilities and equipment. The fair market value of renting the facilities and equipment are not subject to objective measurement or valuation and are not included in these financial statements.

During 2008, the Association entered into a rental agreement with the UCF Convocation Corporation for the use of the Convocation Center to support the Association's athletic program. Rental expense for the Association totaled \$580,000 for the year ended June 30, 2020.

The Association entered into an agreement with the University of Central Florida Campus Life for maintenance of the turf grass fields used by Campus Life. Under the terms of the agreement, the Association was compensated \$123,600 during the year ended June 30, 2020. These fees are to specifically cover expenses incurred in maintaining the turf.

Sponsorship revenue for the year ended June 30, 2020 includes \$622,465 allocated from the University's exclusive beverage provider contract and \$642,565 of licensing commissions for the sale of licensed athletic apparel and other merchandise allocated from the University's contract with a third party.

The Association transferred funds to the UCF Stadium Corporation (the Corporation) for liabilities incurred related to the construction of the football stadium and for repayment of trust indentures as described in Note (7). In accordance with the trust indentures agreements, the Corporation transferred funds back to the Association, for any unrestricted funds after the annual debt service payments have been made for the year. Distributions to and from the Association and the Corporation for the year ended June 30, 2020, are as follows:

Distributions to UCF Stadium Corporation	\$ (7,570,535)
Distributions from UCF Stadium Corporation	8,281,434
Net distributions	<u>\$ 710,899</u>

(Continued)

**UCF ATHLETICS ASSOCIATION, INC.**  
**NOTES TO FINANCIAL STATEMENTS**  
**JUNE 30, 2020**

**(6) Retirement:**

The Association sponsors the UCF Athletics Association, Inc. Employees' 403(b) plan, a defined contribution plan covering substantially all full-time employees. Contributions are made by the Association to the plan based on eligible employees' earnings. The Association contributes 5% of eligible employee earnings to the plan. Participants are vested immediately in their contributions plus actual earnings thereon. A participant is fully vested after two years of credited service. Participants become immediately 100% vested in the Association's contribution portion of their accounts upon death, disability, or the attainment of normal retirement age, as defined in the Plan. The plan had forfeited non-vested accounts with balances of \$2,466 for the plan year ended December 31, 2018. Balances in these accounts will be used to reduce future employer contributions or pay administrative expenses of the Plan. Total contributions to the retirement plan for the year ended June 30, 2020, were \$752,466.

**(7) Commitments:**

As part of the repayment of the trust indenture on the on-campus football stadium, the Association has pledged the following revenues to the UCF Stadium Corporation (the Corporation that is obligated under the trust indentures) until the debt has been fully paid: football ticket sales, sponsorships, football away game guarantees and the distributions from the American Athletic Conference and NCAA for conference generated revenue. The amount of this pledge is approximately \$55.2 million at June 30, 2020, which is equal to the remaining principal and interest payments on these trust indentures. This pledge is in effect until the trust indentures are paid off, which is expected to be March 1, 2036 (the maturity date of the trust indentures). During the year ended June 30, 2020, the Association distributed \$7,570,535 to UCF Stadium Corporation from these sources. Distributions to the UCF Stadium Corporation occur on a monthly basis. Once annual debt service obligations are met, the UCF Stadium Corporation may distribute, subject to approval by UCF's Board of Trustees, any surplus funds to the Association. For the year ended June 30, 2020, the UCF Stadium Corporation distributed \$8,281,434 to the Association.

The Association has entered into employment contracts with various coaches and administrators. The agreements call for a minimum amount due for salaries and other benefits with clauses for bonuses and incentives as defined by the contracts. Contracts expire from 2020 to 2026. At June 30, 2020, the total minimum commitment for all contracts for each of the next five years and in the aggregate is as follows:

<u>Year Ending June 30,</u>	<u>Total</u>
2021	\$ 12,173,048
2022	9,175,814
2023	7,164,987
2024	6,787,098
2025	4,015,346
2026	466,667
Total	<u>\$ 39,782,960</u>

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(Continued)

**UCF ATHLETICS ASSOCIATION, INC.**  
**NOTES TO FINANCIAL STATEMENTS**  
**JUNE 30, 2020**

(7) **Commitments:** (Continued)

The Association had total construction commitments as of June 30, 2020 of \$16,291,363. Of this amount, \$9,091,387 has been expended through June 30, 2020, with an estimated amount committed as of June 30, 2020 of \$7,199,796.

The Association has also entered into various operating leases for vehicles, lawn maintenance equipment, and office equipment through February 2023. Rent expense on these operating leases was \$417,911 for the year ended June 30, 2020, and is included in rents and leases on the statement of income, expenses and changes in net position.

Minimum future payments under non-cancelable operating leases are as follows:

<u>Year Ending June 30,</u>	<u>Total</u>
2021	\$ 335,277
2022	252,998
2023	112,828
Total	<u>\$ 701,103</u>

Additionally, the Association is subject to claims and lawsuits which arise primarily in the ordinary course of business. It is the opinion of management that the ultimate resolution of such claims and lawsuits will not have a materially adverse effect on the financial position of the Association.

(8) **Recent Events:**

In the Spring of 2020, local, U. S. and world governments encouraged social distancing to curtail the spread of the coronavirus pandemic. Restrictions were imposed on the size and duration of social and business gatherings. Most industries are continuing to experience disruption to business operations and reduced consumer spending. Due to the impact on the 2020 football season, the operations and business results of the Association have been affected in fiscal 2021. The extent to which the coronavirus may continue to impact business activity will depend on future developments, which are highly uncertain and cannot be predicted, including new information which may emerge concerning the severity of the coronavirus and the actions required to contain the coronavirus or treat its impact, among others.

Subsequent to year end the Association restructured its note with the University allowing for the deferral of the fiscal years 2021 and 2022 payments in the amount of \$1 million each year. Interest will continue to accrue during the deferral period and be added to the outstanding principal balance. In addition, the Association entered into an 18-month revolving line of credit with the University of Central Florida Foundation for \$4 million. This will provide the Association with additional liquidity.

**INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING  
AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL  
STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

Board of Directors  
UCF Athletics Association, Inc.  
Orlando, Florida

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the UCF Athletics Association, Inc. (the "Association"), as of and for the year ended June 30, 2020 and the related notes to the financial statements, which collectively comprise the Association's basic financial statements, and have issued our report thereon dated February 11, 2021.

**Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the Association's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Association's internal control. Accordingly, we do not express an opinion on the effectiveness of the Association's internal control.

*A deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

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(Continued)



## Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Association's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

## Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

  
Crowe LLP

Tampa, Florida  
February 11, 2021